Name - Surname	Mrs. Anchalee Ch	avanich	
Age	71 years		
Proposed Position	Independent Director/ Chairman of the Audit Committee		
Date of Appointment	February 14, 2018		
Term of Directorship	3 years (6 years if include new nominated term)		
Shareholding	-None- (as of Sept	ember 30, 2021)	
Relation with Directors	-None-		
Educational Qualification	Master's Degree in	n Engineering Management,	
	University of Missouri-Rolla, USA		
Training courses from Thai Institute of	- Audit Committee Program 1/2004		
Directors Association (IOD)	- Directors Certifica	ation Program 45/2004	
	- Finance for Non-Finance Directors 10/2004		
	- Role of the Chairman Program 13/2006		
Training courses from National Defense	- The Joint State – Private Sector Course Class 11/1998		
College of Thailand	- Advanced Security Management Program Class 3/2012		
Training course from Capital Market	- Executive Leadership Program 7/2008		
Academy			
King Prajadhipok's Institute	Politics and Democratic Governance System Course for Executive		
	Management Class 6/2002		
Thailand Energy Academy	Thailand Energy Academy Class 3/2014		
College of Administrative	Advanced Administrative Justice Executive Class 4/2012		
The Constitutional Court of the	Rule of Law for Democracy Class 2/2014		
Kingdom of Thailand			
Past Work Experinces	2018 – Present	- Independent Director/ Chairman of the Audit	
		Committee of Inoue Rubber (Thailand) PCL.	
		- Honorary Member of the Dhurakij Pundit University	
	2020 – Present	- Independent Director/ Chairman of the Audit	
		Committee of WHA Corporation PCL.	
		- Director of the Water Management Sub-Committee in the Eastern Economic Corridor (EEC)	
		- Vice-Chairman of the Engineering Institute of Thailand	
	2019 – Present	- Advisor of Energy Committee of the House of	
	2010 1103011	Parliament	
	2017 – Present	- Honorary Advisor, Eastern Economic Corridor (EEC)	
	2016 – Present	- Independent Director/ Chairman of the Audit	
		Committee of B. Grimm Power PCL.	
	2011 – Present	- President of Thai Industrial Estate and Strategic	
		Partner Association	
	2000 – Present	- President, Coral & Coastal Conservation Foundation	

	Basic Information of Nominated Directors			
	Inoue Rubber (Thailand) Public Company Limited			
		2017 – 2020 2016 – 2017	 Director of WHA Industrial Development Board of Director of the Economic Steer Committee Industries and Service (Nation Steering Assembly) Advisor of Commission National Reform Assembly (Energy) 	ing Sub- al Reform
		2015 – 2016	Member of the National Reform Council (I	NRC)
0	Director/ Management Position in other Listed co		<u>25</u>	
b	ousiness	1. Independent Director/ Chairman of the Audit Committee of WHA		
		Corporation PCL.		
		2. Independent Director/ Chairman of the Audit Committee of B. Grimm		
		Power PCL.		
		Non-listed companies		
		-None-		
		Other businesses		
		1. Director of the Water Management Sub-Committee in the Eastern		
		Economic Corridor (EEC)		
		2. Vice-Chairman of the Engineering Institute of Thailand		
		3. Advisor of Energy Committee of the House of Parliament		
		4. Honorary Advisor of the Eastern Economic Corridor (EEC)		
		5. President of Thai Industrial Estate and Strategic Partner Association		Association
			of Coral & Coastal Conservation Foundation	
		Other business that may cause conflict of interest		
		- None-		
N	leeting Attendance in 2021	- Annual General Meeting of Shareholders 1/1 time		
		- The Board of Director's Meeting 6/7 times		
		 Meeting with Non-Executive Directors 2/2 times The Audit Committee's Meeting 4/4 times 		
П	Ilegal record in the past 10 years -None-			
	megan record in the past to years -none-			

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Name - Surname	Assoc. Prof. Jaru	porn Viyanant
Age	77 year	
Proposed Position	Independent Director/ Audit Committee/ Chairman of	
	the Good Corporat	te Governance and Social
	Responsibility	
Date of Appointment	May 13, 2015	A harden
Term of Directorship	6 years (9 years if	include new nominated term)
Shareholding	-None- (as of Sept	rember 30, 2021)
Relation with Directors	-None-	
Educational Qualification	Master's Degree ir	n Financial Economics (M.A),
	Middle Tennessee	State University, USA
Training courses for 2021	1. "Audit Committ	ee and Auditor as Key Mechanisms for Improving
	Financial Repo	rt Quality" by SEC and IOD
	2. ESG Reporting	by EY Co., Ltd.
	3. Financial Repo	rting Trends 2021 by EY Co., Ltd.
	4. What's trending	g in the capital market? by EY Co., Ltd.
	5. Introducing inne	ovation to the market and society by Thammasat
	University and	NANOTEC/NSTDA
	6. The direction of Thailand's energy towards CO2 reduction target by the	
	Ministry of Energy and Thansettakij	
Training courses from Thai Institute of	- Boards That Make a Difference (BMD 6/2018)	
Directors Association (IOD)	- Director Certificate Program (DCP126)	
	- Director Certificate Program Update (DCPU 1)	
	- Audit Committee Program (ACP)	
	- Monitoring Fraud Risk Management (MFM)	
	- Monitoring the Internal Audit Function (MIA)	
	- Monitoring the System of Internal Control and Risk Management (MIR)	
	- Monitoring the Quality of Financial Reporting (MFR)	
	- Role of the Compensation Committee (RCC)	
	- Improving the Quality of Financial Reporting (QFR)	
	- Advanced Audit Committee Program (AACP)	
The initial accuracy from the Market	- Anti-Corruption Executive Program (ACEP)	
Training course from Capital Market	Capital Market Academy Leadership Program Class 10	
Academy		
Past Work Experinces	2015 – Present	Independent Director/ Audit Committee/ Chairman of
	2017 – Present	CGSR committee of Inoue Rubber (Thailand) PCL.
	ZUTI - FIESEIIL	Independent Director/ Chairman of the Audit Committee of BBGI PCL.

Inoue Rubber (Thailand) Public Company Limited

	2014 – Present	Independent Director/ Audit Committee/ Nomination and	
		Remuneration Committee of Ocean Life Insurance PCL	
	2012 – Present	Independent Director/ Chairman of Audit Committee/	
		Chairman of Corporate Governance Committee/ The	
		Nomination and Remuneration Committee of VGI	
		Global Media PCL.	
	2008 – Present	Expert of Academic of Finance, Faculty of Commerce	
		and Accountancy, Thammasat University	
	2014 – 2020	Sub-Committee of Monitoring and Evaluation, Office of	
		The National Broadcasting and Telecommunications	
		Commission	
	2012 – 2019	Audit Committee of Digital Government Development	
		Agency	
	2018 – 2018	Audit and Corporate Governance Sub-Committee,	
		Thailand Arbitration Centre, Ministry of Justice	
	2016 – 2017	Independent Director/ Chairman of the Audit Committee	
		of KSL Green Innovation PCL.	
	2012 – 2014	Director of Electronic Government Agency	
	2011 – 2014	Director of the Financial Institutions Policy Committee,	
		Bank of Thailand	
	2010 – 2012	Director of the Anti-Money Laundering Office (AMLO)	
	2009 – 2015	Honorable Director of the Thai Chamber of Insurance	
		Industry	
	2009 – 2011	Director and Chairman of Audit Committee, the Stock	
		Exchange of Thailand	
)irector/ Management Position in other	Listed companies		
ousiness	1. Independent D	irector/ Chairman of the Audit Committee/ Chairman of	
	Corporate Governance Committee of VGI Global Media PCL.		
	Non-listed companies		
	1. Independent Director/ Audit Committee/ Nomination and Remuneration		
	Committee of Ocean Life Insurance PCL.		
	2. Independent Director/ Chairman of the Audit Committee of BBGI PCL.		
	Other businesses		
	 Expert of Academic of Finance, Faculty of Commerce and Accountancy, 		
	Thammasat University		
		t may cause conflict of interest	
	-None-		

Basic Information of Nominated Directors Inoue Rubber (Thailand) Public Company Limited Meeting Attendance for 2021 - Annual General Meeting of Shareholders 1/1 times - The Board of Director's Meeting 7/7 times - Meeting with Non-Executive Directors 2/2 times - The Audit Committee's Meeting 4/4 times - The Good Corporate Governance and 4/4 times Social Responsibility Committee's Meeting -None-

Illegal record in the past 10 years

Enclosure 3

Basic Information of Nominated Directors

Name - Surname	Mr. Kazuo Sato		
Age	63 years		
Proposed Position	Director		
Date of Appointment	August 9, 2013		
Term of Directorship	8 years (11 years if include new nominated term)		
Shareholding	- None - (as of September 30, 2021)		
Relation with Directors	- None -		
Educational Qualification	Bachelor's Degree in Polymer Engineering,		
	Nagoya Institute of Technology, Japan		
Training courses from Thai Institute of	- Director Accreditation Program (DAP) 108/2014		
Directors Association (IOD)			
Past Work Experinces	2016 – Present Director, Inoue Rubber (Japan) Co., Ltd		
	2013 – Present	Director, Inoue Rubber (Thailand) PCL	. .
	2013 – 2016 President, Inoue Rubber (Thailand) PCL.		CL.
	2007 – 2013	General Director, Inoue Rubber (Vietnam) (Co., Ltd.
Director/ Management Position in other	Listed companies		
business	-None-		
	Non-listed companies		
	1. Director, Inoue Rubber (Japan) Co., Ltd		
	Other business that may cause conflict of interest		
	-None-		
Meeting Attendance for 2021	- Annual General Meeting of Shareholders 1/1		1/1 times
	- The Board of Director's Meeting 6		6/7 times
	- Meeting with Non-Executive Directors 1/2 times		1/2 times
lllegal record in the past 10 years	-None-		

Name - Surname	Mr. Apichart Leeissaranukul		
Age	58 years		
Proposed Position	Director		
Date of Appointment	December 30, 199		
Term of Directorship	27years (30 years	if include new nominated term)	
Shareholding	2.35% (as of Sept	ember 30, 2021)	
Relation with Directors	Sibling of Mrs. Pin	njai Leeissaranukul,	
	Mr. Thanong Leeis	ssaranukul, and	
	Mrs. Pornthip Seth	niwan	
Educational Qualification	Honorary Doctor o	f Engineering in Industrial Engineering, Rajamangala	
	University of Tech	nology Thanyaburi	
Training courses from Thai Institute of	- Director Certifica	tion Program (DCP) 8/2011	
Directors Association (IOD)			
Other Training Courses	Industrial Business Development and Investment Program for Top		
	Executives Class 1, Institute of Business and Industrial Development		
	Ministry of Industry	у	
Past Work Experinces	1994 – Present	Director of Inoue Rubber (Thailand) PCL.	
	2020 – Present	Consultant of Technology Promotion Association	
		(Thailand-Japan)	
	2019 – Present	Vice-President of Investor Club Association	
	2013 – Present	Chairman of Thai Stanley Electric PCL.	
	2016 – Present	Independent Director of LEO Global Logistics PLC.	
	2014 – Present	Director of Pacific Auto Parts (Thailand) Co., Ltd.	
	2006 – Present	Director of Total Oil (Thailand) Co., Ltd.	
		Director of PT. Indonesia Stanley Electric	
	2003 – Present	Director of Wang Chula Co., Ltd.	
	2000 – Present	Director of Vietnam Stanley Electric Co., Ltd.	
	1999 – Present	Chairman of Lao Stanley Co., Ltd.	
	1997 – Present	Director of Sirivit Stanley Co., Ltd.	
		Director of Daido Sittipol Co., Ltd.	
	1996 – Present	Executive Vice President of Asian Stanley Internationa	
		Co., Ltd.	
	1995 – Present	Director of Sungold Holding Co., Ltd.	
	1993 – Present	Director of Pacific Industry (Thailand) Co., Ltd.	
		Vice President of Thai Stanley Foundation	
	1992 – Present	Vice President of Thai Stanley Foundation Director of Sopa-Kanok International Co., Ltd.	

Basic Information of Nominated Directors				
Inoue Rubber (Thailand) Public Company Limited				
Director/ Management Position in other Listed companies				
business				
	2. Independent Director of LEO Global Logistics PCL.			
	Non-listed companies			
	1. Director of Pacific Auto Parts (Thailand) Co., Ltd.			
	2. Director of Total Oil (Thailand) Co., Ltd.			
	3. Director of PT. Indonesia Stanley Electric			
	4. Director of Wang Chula Co., Ltd.			
	5. Director of Vietnam Stanley Electric Co., Ltd.			
	6. Chairman of Lao Stanley Co., Ltd.			
	7. Director of Sirivit Stanley Co., Ltd.			
	8. Director of Daido Sittipol Co., Ltd.			
	9. Executive Vice President of Asian Stanley Internation	al Co., Ltd.		
	10. Director of Sungold Holding Co., Ltd.			
	11. Director of Pacific Industry (Thailand) Co., Ltd.			
	12. Director of Sopa-Kanok International Co., Ltd.			
	Other businesses			
	1. Consultant of Technology Promotion Association (Thailand-Japan)			
	2. Vice-President of Investor Club Association			
	3. Vice President of Thai Stanley Foundation			
	Other business that may cause conflict of interest			
	-None-			
Meeting Attendance for 2021	- Annual General Meeting of Shareholders	1/1 times		
	- The Board of Director's Meeting	7/7 times		
	- Meeting with Non-Executive Directors	2/2 times		
Illegal record in the past 10 years -None-				